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Allison 1971 Essence Of Decision

Essence of Decision: Explaining the Cuban Missile Crisis is an analysis by

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political scientist Graham T. Allison, of the 1962 Cuban Missile Crisis. Allison used the crisis as a case study for future studies into governmental decision-making. The book became the founding study of the John F. Kennedy School of Government, and in doing so revolutionized the field of international relations. Allison originally published the

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book in 1971. In 1999, because of new materials available, he rewrote the bo

Essence of Decision - Wikipedia

Work Description. One of the most influential political science works written in the post World War II era, the original edition of Essence of Decision is a unique and fascinating examination of

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the pivotal event of the cold Cold War. Not simply revised, but completely re-written, the Second Edition of this classic text is a fresh reinterpretation of the theories and events surrounding the Cuban Missile Crisis, incorporating all new information from the Kennedy tapes and recently declassified ...

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In this update of the Ernest May original, Graham Allison and Philip Zelikow's Essence of Decision offers three different models through which to interpret the Cuban Missile Crisis. The first model, the Rational Actor Model (or RAM), provides a paradigm that

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describes rational actors' methods to maximize political and diplomatic utility.

Essence of Decision: Explaining the Cuban Missile Crisis ...

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This chapter comments on Graham Allison's 1971 book, *Essence of Decision: Explaining the Cuban Missile Crisis*, a classic that occupies an important place in disciplines ranging from political science and public administration to international relations and business studies. Allison offers a critical analysis of governmental decision-making during

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the Cuban missile crisis, one of the most challenging crises of the Cold War, through three conceptual lenses: rational actor, organizational ...

Graham T. Allison, The Essence of Decision: Explaining the ...

Essence of Decision: Explaining the Cuban Missile Crisis. By Graham T.

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Allison. (Boston: Little, Brown and Company, 1971. Pp. 338. \$4.50 paper.) - Volume 67 Issue 4 - David Lloyd Larson

Essence of Decision: Explaining the Cuban Missile Crisis ...

In 1969, Graham Allison published an academic paper about the Cuban Missile Crisis, which he turned into a 1971 book

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called *Essence of Decision*. That book made Allison's career. More than that, the book provided a *raison d'être* for the Kennedy School of Government at Harvard, which — combined with Allison's fundraising prowess — transformed a sleepy research institute into the most prominent public policy school in the world.

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Essence of Decision | Epsilon Theory

One of the most influential political science works written in the post World War II era, the original edition of Essence of Decision is a unique and fascinating examination of the pivotal event of the cold Cold War. Not simply revised, but completely re-written, the Second

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Edition of this classic text is a fresh reinterpretation of the theories and events surrounding the Cuban Missile Crisis, incorporating all new information from the Kennedy tapes and recently declassified Soviet files.

Essence of Decision: Explaining the Cuban Missile Crisis ...

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Essence of Decision • Title comes from a JFK speech: "The essence of ultimate decision remains impenetrable to the observer - often, indeed, to the decider himself. " • Allison takes up this challenge. • Allison adopts a case study approach with a broad (claimed) domain of applicability • This original case is the Cuban Missile Crisis

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The Essence of Decision

Allison is best known as a political scientist for his book *Essence of Decision: Explaining the Cuban Missile Crisis* (1971), in which he developed two new theoretical paradigms - an organizational process model and a bureaucratic politics model - to compete

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with the then-prevalent approach of understanding foreign policy decision-making using a rational actor model.

Graham Allison - Wikipedia

Graham Allison's Conceptual Models and the Cuban Missile Crisis (1969) and Essence of Decision: Explaining the Cuban Missile Crisis (1971) introduced

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two new decision-making approaches—the bureaucratic politics model and the organizational process model—to explain the October 1962 confrontation between the United States and the former Soviet Union. Despite being the subject of significant criticism for nearly four decades, the models are enduring elements of the foreign policy

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analysis ...

Bureaucratic Politics and Organizational Process Models ...

The Essence of Allison lies in three approaches to understanding government behavior, three conceptual models, as he calls them. The models are composed of the assumptions we

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use, the questions we ask, the information we seek, the vocabulary we employ; and they shape the answers we get. Model I is the Rational Actor.

Ermarth, Fritz W. Book reviews of Essence of Decision ...

The ideas in Graham Allison's *Essence of Decision* (1971) have had an

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enormous impact on the study and teaching of bureaucracy and foreign policy making. While Allison's work has received considerable critical attention, there has been surprisingly little examination of the

Rethinking Allison's Models

According to data collected by Allison

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(1971), the decision to impose a naval blockade was a result of political bargaining among the actors involved. Many different factors came into play, including a conflict between President John F. Kennedy and air strike advocates in the ExCom. In addition, inaccurate information about the chances of

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How to Use Models of Organizational Decision Making?

G RAHAM T. ALLISON Harvard University
The Cuban missile crisis is a seminal event. For thirteen days of October 1962, there was a higher probability that more human lives would end suddenly than ever before in history. Had the worst occurred, the death of 100 million

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Americans, over 100 million Russians,
and mil-

Conceptual Models and the Cuban Missile Crisis

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